Gender Pay Gap

| | GENDER PAY GAP (%) | | GENDER BONUS GAP (%) | | POPULATION RECEIVING A BONUS (%) | | PERCENTAGE OF MALE AND FEMALE EMPLOYEES IN PAY QUARTILES (%) | | | | | | | |
|-----------------------------|--------------------|--------|-------------------------|--------|--|--------|--|--------|-----------------------|--------|-----------------------|--------|----------------|--------|
| | MEAN | MEDIAN | MEAN | MEDIAN | MALE | FEMALE | LOWER QUARTILE | | LOWER MIDDLE QUARTILE | | UPPER MIDDLE QUARTILE | | UPPER QUARTILE | |
| | | | | | | | MALE | FEMALE | MALE | FEMALE | MALE | FEMALE | MALE | FEMALE |
| Thurston Group Limited 2023 | 6.9% | 6.9% | (100.8)% | 9.4% | 8.6% | 76.5% | 92.9% | 7.1% | 95.8% | 4.2% | 98.6% | 1.4% | 88.7% | 11.3% |

Gender Pay Gap

A median and mean gender pay gap of 6.9% translates as of every £1 earned by male employees, female employees earn £0.93. The female employee earnings are reduced on the back of the proportion of females in lower paid administrative roles together with a lower representation at board level

Gender Bonus Gap

The negative (100.8%) mean average gender bonus gap reflects more female employees in office-based roles with bonus potential. The bulk of the male workforce (86%) work within hourly paid factory roles which didn't attract bonus in the year of review. This is reflected in the % of male employees earning a bonus at 8.6% vs 76.5% for female employees.

Distribution of Employees across Pay Quartiles

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